



*The newly combined Marriott-Starwood entity is the first in the history of HOTELS' annual ranking to surpass 1 million guest rooms.*

By **JEFF WEINSTEIN, EDITOR IN CHIEF**

HOTELS has been ranking the world's biggest hotel companies since 1971, when the "Service World International 100" was led by Holiday Inns Inc. and its 1,293 hotels and 182,513 guest rooms – the biggest hotel chain in the world and a US\$1 billion company. ITT Sheraton Corp. of America followed with 225 hotels and 59,600 rooms. These trailblazers were just starting to conquer the world.

Today, globalization rules and the conquerors are not yet satisfied. The mantra remains size equals leverage, and

leverage means everything to market-share. Marriott International has broken the 1 million room barrier for the first time in industry history and has its sights set still higher as multiple competitors, including Hilton and several emerging from China, nipping at their heels.

Best of all, the rankings on the following pages are a sign of a healthy industry prepared to reach for more as travel continues to grow. For now, enjoy the list based on data as of December 31, 2016.



2016 RANK	2015 RANK	COMPANY	LOCATION	2016 ROOMS	2016 HOTELS	2015 ROOMS	2015 HOTELS
1	1	Marriott International	Bethesda, Maryland USA	1,164,668	5,952	759,330	4,424
2	2	Hilton	McLean, Virginia USA	796,440	4,875	753,777	4,556
3	3	IHG (InterContinental Hotels Group)	Denham, England	767,135	5,174	744,368	5,032
4	4	Wyndham Hotel Group	Parsippany, New Jersey USA	697,607	8,035	678,042	7,812
5	5	Shanghai Jin Jiang International Hotel Group Co.	Shanghai, China	602,350	5,977	565,558	5,408
6	6	AccorHotels	Paris, France	583,161	4,144	511,517	3,873
7	7	Choice Hotels International Inc.	Rockville, Maryland USA	516,122	6,514	507,484	6,423
8	38	BTG Homeinns Hotels Group	Beijing, China	373,560	3,402	35,428	170
9	10	China Lodging Group	Shanghai, China	331,347	3,269	278,843	2,763
10	9	Best Western Hotels & Resorts	Phoenix, Arizona USA	293,059	3,677	293,589	3,745
11	47	HNA Hospitality Group	Beijing, China	228,948	1,385	30,000	90
12	14	Hyatt Hotels Corp.	Chicago, Illinois USA	177,118	657	161,737	605
13	13	GreenTree Inns Hotel Management Group	Shanghai, China	173,053	2,100	171,890	1,927
14	15	G6 Hospitality	Carrollton, Texas USA	125,017	1,395	121,886	1,332
15	16	Magnuson Hotels	Spokane, Washington USA	103,306	1,274	102,817	1,255
16	17	Meliá Hotels International	Palma de Mallorca, Spain	96,355	376	99,337	376
17	18	Westmont Hospitality Group	Houston, Texas USA	91,564	787	91,599	772
18	19	La Quinta Inns & Suites	Irving, Texas USA	87,283	888	87,500	886
19	20	Interstate Hotels & Resorts	Arlington, Virginia USA	76,247	425	76,965	434
20	76	Vienna Hotels Group	Shenzhen, China	73,534	464	17,703	92
21	89	RLHC (Red Lion Hotels Corp.)	Spokane, Washington USA	72,657	1,137	14,857	124
22	-	Qingdao Sunmei Group Co.	Qingdao City, China	72,408	1,313	-	-
23	-	Dossen International Group	Guangzhou, China	70,865	795	-	-
24	41	Aimbridge Hospitality	Plano, Texas USA	70,000	500	34,331	251
25	23	Whitbread	Dunstable, England	69,645	752	60,956	713
26	21	Extended Stay Hotels	Charlotte, North Carolina USA	69,000	629	69,383	629
27	25	New Century Hotels & Resorts	Hangzhou, China	60,014	232	55,217	202
28	24	NH Hotel Group	Madrid, Spain	58,472	379	58,655	378
29	48	APA Group	Tokyo, Japan	56,734	361	28,993	140
30	26	Toyoko Inn Co.	Tokyo, Japan	50,510	255	50,577	255
31	27	99-Inn Management Co.	Shanghai, China	50,000	850	50,000	766
32	28	MGM Resorts International	Las Vegas, Nevada USA	48,257	20	46,906	20
33	31	Red Roof Inn	Columbus, Ohio USA	46,562	501	42,404	442
34	29	Riu Hotels & Resorts	Playa de Palma/Mallorca, Spain	43,902	95	44,883	103
35	33	Scandic Hotels	Stockholm, Sweden	41,860	224	40,920	221
36	34	Shangri-La Hotels and Resorts	Hong Kong, China	39,830	96	39,356	98
37	36	Travelodge Hotels	Thame, England	38,206	532	37,000	507
38	35	Walt Disney Co.	Burbank, California USA	37,171	37	38,000	47
39	40	Millennium & Copthorne Hotels	London, England	37,022	131	34,718	126
40	37	Caesars Entertainment Corp.	Las Vegas, Nevada USA	36,829	30	36,145	32
41	39	Jinling Hotels & Resorts Corp.	Nanjing, China	36,241	132	34,769	128
42	44	Barceló Hotel Group	Palma de Mallorca, Spain	33,493	114	32,547	105
43	45	Nordic Choice Hotels	Oslo, Norway	32,342	188	31,852	185
44	43	HK CTS Hotels Co.	Beijing, China	31,730	135	32,640	95
45	46	Barony Hotels & Resorts Worldwide	London, England	31,560	150	30,322	145
46	54	Ascott Ltd.	Singapore	30,000	290	25,778	217
47	49	Highgate	New York, New York USA	29,944	108	26,653	101
48	52	Grupo de Turismo Gaviota	Havana, Cuba	28,163	83	25,952	61
49	50	White Lodging Services Corp.	Merrillville, Indiana USA	27,881	165	26,449	165
50	55	WoodSpring Hotels	Wichita, Kansas USA	26,385	220	24,632	207

2016 RANK	2015 RANK	COMPANY	LOCATION	2016 ROOMS	2016 HOTELS	2015 ROOMS	2015 HOTELS
51	56	Pandox	Stockholm, Sweden	26,240	120	24,225	113
52	42	Iberostar Hotels & Resorts	Palma de Mallorca, Spain	24,775	71	33,237	92
53	58	Crescent Hotels & Resorts	Fairfax, Virginia USA	24,652	95	23,258	97
54	59	Grupo Posadas	Mexico City, Mexico	24,324	152	22,831	139
55	57	InTown Suites	Atlanta, Georgia USA	24,154	189	24,154	189
56	61	Pyramid Hotel Group	Boston, Massachusetts USA	23,512	95	22,175	75
57	60	Hotel Okura Co.	Tokyo, Japan	22,854	74	22,689	74
58	67	Las Vegas Sands Corp.	Las Vegas, Nevada USA	22,735	9	19,563	8
59	105	Narada Hotel Group	Hangzhou, China	22,125	90	12,208	49
60	64	Four Seasons Hotels and Resorts	Toronto, Canada	22,052	102	20,413	96
61	77	Argyle Metro Hotel Group (Australia)	Sydney, Australia	21,291	117	17,668	94
62	51	Club Méd	Paris, France	21,228	68	26,223	76
63	111	Mantra Group	Surfers Paradise, Australia	21,000	127	11,746	115
64	63	Omni Hotels & Resorts	Dallas, Texas USA	21,000	60	20,462	56
65	66	Mövenpick Hotels & Resorts	Baar, Switzerland	20,722	84	20,045	83
66	65	Kempinski Hotels	Geneva, Switzerland	20,066	75	20,280	77
67	70	Drury Hotels Co.	St. Louis, Missouri USA	20,048	132	18,978	128
68	75	Minor Hotels	Bangkok, Thailand	19,776	155	17,714	138
69	69	Orbis Co. Inc.	Warsaw, Poland	19,742	116	19,100	106
70	62	B&B Hotels	Brest, France	19,700	372	21,415	286
71	121	AMResorts	Newtown Square, Pennsylvania USA	19,338	53	11,020	43
72	72	Island Hospitality Management	West Palm Beach, Florida USA	19,251	166	18,650	160
73	71	HMM (Hersha Hospitality Management)	Philadelphia, Pennsylvania USA	18,900	135	18,900	135
74	78	Deutsche Hospitality	Frankfurt am Main, Germany	18,856	97	17,566	93
75	79	Prince Hotels and Resorts	Tokyo, Japan	18,231	49	16,971	43
76	-	Two Roads Hospitality	Englewood, Colorado USA	18,099	95	-	-
77	74	Pillar Hotels & Resorts	Irving, Texas USA	18,051	179	17,790	178
78	-	Country Garden Phoenix International Hotels Management Co.	Beijiao Town, China	18,000	58	-	-
79	68	Fattal International Hotels & Resorts	Tel Aviv, Israel	17,930	100	19,265	99
80	83	Archipelago International	Jakarta, Indonesia	17,482	127	15,848	120
81	90	Eurostars Hotel Co. (Grupo Hotusa)	Barcelona, Spain	17,396	165	14,789	124
82	73	Remington	Dallas, Texas USA	17,393	88	18,112	94
83	81	HEI Hotels & Resorts	Norwalk, Connecticut USA	17,383	58	16,296	54
84	80	TPG Hospitality/TPG Companies	Cranston, Rhode Island USA	17,000	60	16,562	56
85	-	Huatian Hotel Group Co.	Changsha, China	16,205	63	-	-
86	92	Rotana Hotel Management Corp.	Abu Dhabi, United Arab Emirates	15,932	59	14,256	52
87	84	GCH Hotel Group	Berlin, Germany	15,916	123	15,839	122
88	87	Crestline Hotels & Resorts	Fairfax, Virginia USA	15,544	105	15,105	100
89	101	H10 Hotels	Barcelona, Spain	15,468	60	12,695	54
90	88	Tsogo Sun Holdings	Bryanston, South Africa	15,327	96	15,062	94
91	86	Maritim Hotels	Bad Salzuflen, Germany	14,825	47	15,107	49
92	93	Motel One	Munich, Germany	14,583	55	14,009	59
93	94	Sage Hospitality	Denver, Colorado USA	14,300	74	13,821	73
94	95	TMI Hospitality	Fargo, North Dakota USA	14,138	188	13,708	184
95	91	Interchange & Consort Hotels t/a Best Western Great Britain	York, England	14,109	255	14,786	261
96	103	Hard Rock International	Orlando, Florida USA	13,730	24	12,500	23
97	82	The Indian Hotels Co.	Mumbai, India	13,642	102	16,259	99
98	98	Blue Diamond Hotels & Resorts	St. Michael, Barbados	13,507	32	13,339	26
99	96	GF Management	Philadelphia, Pennsylvania USA	13,260	83	13,688	85
100	85	Atlantica Hotels International	São Paulo, Brazil	13,221	81	15,221	88



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101	106	Shijiazhuang Guoda Hotel Management Co.	Shijiazhuang, China	13,000	210	12,125	182
102	113	SOTETSU (Sunroute Co.)	Yokohama, Japan	12,738	75	11,673	72
103	129	Frasers Hospitality	Singapore	12,657	94	10,220	92
104	110	Concord Hospitality Enterprises Co.	Raleigh, North Carolina USA	12,411	88	11,758	84
105	97	Aqua-Aston Hotels	Honolulu, Hawaii USA	12,233	43	13,589	78
106	114	Loews Hotels & Resorts	New York, New York USA	12,225	24	11,575	25
107	116	Fujita Kanko	Tokyo, Japan	12,074	52	11,523	43
108	112	Palladium Hotel Group	Ibiza, Spain	12,044	41	11,697	40
109	118	Davidson Hotels & Resorts	Atlanta, Georgia USA	11,607	38	11,288	37
110	115	AmericInn	Chanhassen, Minnesota USA	11,578	197	11,567	200
111	104	Rosewood Hotel Group	Hong Kong, China	11,543	55	12,227	55
112	117	Sonesta International Hotels Corp.	Newton, Massachusetts USA	11,498	65	11,458	65
113	102	Columbia Sussex Corp.	Crestview Hills, Kentucky USA	11,455	34	12,640	38
114	99	Grupo Píñero	Palma de Mallorca, Spain	11,442	25	13,166	26
115	137	Pan Pacific Hotels Group	Singapore	11,355	32	9,543	32
116	125	Pestana Hotels & Resorts	Funchal, Portugal	11,082	89	10,636	88
117	126	Savile Hotel Group (CHN) Co.	Shanghai, China	10,701	56	10,517	54
118	177	Swiss-Belhotel International	Hong Kong, China	10,445	68	7,415	49
119	119	Olav Thon Gruppen	Oslo, Norway	10,443	72	11,210	75
120	100	Hospitality International	Tucker, Georgia USA	10,421	231	12,893	278
121	131	Event Holding GmbH & Co.	Koeln, Germany	10,345	50	9,935	45
122	133	Britannia Hotels	Hale, England	10,120	52	9,820	51
123	128	Century Golden Resources Group	Beijing, China	10,088	20	10,251	20
124	107	Jaz Hotels, Resorts & Cruises	Giza, Egypt	9,909	39	11,922	61
125	134	Sokos Hotels	Helsinki, Finland	9,899	52	9,740	50
126	130	MCR Development	New York, New York USA	9,872	82	10,000	88
127	132	Hoteles Catalonia	Barcelona, Spain	9,852	66	9,863	65
128	141	Santika Indonesia Hotels & Resorts	Jakarta, Indonesia	9,827	93	9,261	82
129	136	Washington Hotel Co.	Nagoya, Japan	9,622	41	9,622	41
130	160	Princess Hotels & Resorts	Reus, Spain	9,615	21	8,333	20
131	140	McKibbin Hospitality	Tampa, Florida USA	9,606	86	9,300	84
132	158	Dimension Development Co.	Natchitoches, Louisiana USA	9,391	57	8,428	53
133	149	Warwick International Hotels	Paris, France	9,121	55	8,661	50
134	161	PPHE Hotel Group	Amsterdam, The Netherlands	9,078	40	8,300	38
135	150	Solare Hotels and Resorts Co.	Tokyo, Japan	9,031	54	8,627	54
136	138	BHG S.A.	Rio de Janeiro, Brazil	9,000	47	9,477	50
137	135	ITC HOTELS	Gurgaon, India	8,950	0	9,684	111
138	189	Regal Hotels International	Hong Kong, China	8,900	18	6,893	16
139	131	Event Hospitality & Entertainment	Sydney, Australia	8,877	54	9,935	45
140	120	Boyd Gaming Corp.	Las Vegas, Nevada USA	8,762	15	11,157	14
141	153	Primecity Investment	Berlin, Germany	8,725	56	8,500	54
142	151	Real Hospitality Group	Ocean City, Maryland USA	8,725	63	8,567	61
143	148	Harbour Plaza Hotel Management	Hong Kong, China	8,697	11	8,697	11
144	142	Evolution Hospitality	San Clemente, California USA	8,690	40	9,227	42
145	203	Benchmark	The Woodlands, Texas USA	8,649	51	6,529	33
146	195	Al Andalus Management Hotels	Estepona, Spain	8,573	35	6,722	34
147	164	Baywood Hotels	Greenbelt, Maryland USA	8,532	88	8,125	83
148	156	John Q. Hammons Hotels & Resorts (JQH)	Springfield, Missouri USA	8,444	35	8,443	35
149	124	Realstar Hospitality	Toronto, Canada	8,366	120	10,796	134
150	199	Redefine BDL Hotel Group	Glasgow, Scotland	8,264	55	6,625	63



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151	152	Driftwood Hospitality Management	North Palm Beach, Florida USA	8,226	40	8,558	42
152	155	Furama Hotels International	Singapore	8,162	61	8,473	65
153	163	G.S.M. Hoteles	Madrid, Spain	8,147	52	8,165	53
154	251	Yuehai Hotel Group Co.	Hong Kong, China	8,135	29	5,164	21
155	166	Azimut Hotels	Moscow, Russia	8,124	25	8,000	24
156	168	Mandarin Oriental Hotel Group	Hong Kong, China	8,029	29	7,872	27
157	174	Dalata Hotel Group	Dublin, Ireland	8,013	41	7,717	42
158	176	Jurys Inn	Dublin, Ireland	8,011	40	7,565	311
159	165	Danubius Hotel and Spa Public Limited Co.	Budapest, Hungary	8,007	46	8,007	46
160	162	Hoteles Globales	Madrid, Spain	7,953	35	8,266	37
161	202	Gloria Hotels & Resorts	Beijing, China	7,897	34	6,542	27
162	169	Valamar Hotels & Resorts	Zagreb, Croatia	7,855	48	7,846	45
163	170	Quest Serviced Apartments	South Melbourne, Australia	7,812	157	7,812	157
164	211	Stonebridge Companies	Denver, Colorado USA	7,791	46	6,350	40
165	173	Restel Hotel Group	Helsinki, Finland	7,725	43	7,725	43
166	-	Champion Hotels	Oklahoma City, Oklahoma USA	7,541	45	-	-
167	230	Wynn Resorts	Las Vegas, Nevada USA	7,464	3	5,756	4
168	226	Langham Hospitality Group	Hong Kong, China	7,447	19	5,862	20
169	186	Grupo Cubanacán	Havana City, Cuba	7,422	54	6,942	51
170	157	Be Live Hotels	Tenerife, Spain	7,401	25	8,430	27
171	194	Dusit International	Bangkok, Thailand	7,388	29	6,789	27
172	243	Marshall Hotels & Resorts	Salisbury, Maryland USA	7,322	56	5,353	46
173	-	Deefly Hotels Group	Hangzhou, China	7,242	40	-	-
174	175	Sandman Hotel Group	Vancouver, Canada	7,229	46	7,619	50
175	218	OTO Development	Spartanburg, South Carolina	7,203	54	6,179	46
176	193	City Lodge Hotels	Cramerview, South Africa	7,072	57	6,834	55
177	183	Dorsett Hospitality International	Hong Kong, China	7,055	24	7,094	24
178	179	Decameron Hotels & Resorts	Panama City, Panama	7,034	36	7,294	32
179	219	Rede Nacional Inn de Hotéis	São Paulo, Brazil	7,022	54	6,151	48
180	185	Grupo Real Turismo	Mexico City, Mexico	7,009	40	7,009	40
181	-	SBE Entertainment Group	Los Angeles, California USA	7,000	22	-	-
182	255	Regency Hotel Management (Ramkota)	Sioux Falls, South Dakota USA	6,981	64	4,995	47
183	200	Kineth Hospitality Companies	North Liberty, Iowa USA	6,962	67	6,599	65
184	172	Central Hospitality International	Bangkok, Thailand	6,949	36	7,802	40
185	231	Tianlun International Hotels	Beijing, China	6,910	30	5,727	20
186	217	LBA Hospitality	Dothan, Alabama USA	6,901	66	6,192	62
187	190	Budget Suites of America	Irving, Texas USA	6,853	18	6,853	18
188	192	Grupo Hoteles Playa	Almeria, Spain	6,845	34	6,845	34
189	216	Onyx Hospitality Group	Bangkok, Thailand	6,836	43	6,222	37
190	187	Shenzhen CYTS Shanshui Hotel Co.	Shenzhen, China	6,762	53	6,939	52
191	196	Lopesan Hotel Group	Meloneras, Spain	6,701	20	6,701	20
192	178	JHM Hotels	Greenville, South Carolina USA	6,641	37	7,329	41
193	224	Podinn Hotels	Hangzhou, China	6,629	90	5,933	83
194	159	First Hotels	Oslo, Norway	6,625	50	8,367	90
195	171	Outrigger Enterprises Group	Honolulu, Hawaii USA	6,575	36	7,808	38
196	204	Neue Dorint	Cologne, Germany	6,535	38	6,472	37
197	253	Shamin Hotels	Chester, Virginia USA	6,519	50	5,105	41
198	-	Shimao Hotels and Resorts	Shanghai, China	6,500	20	-	-
199	207	Vila Galé - Sociedade de Empreendimentos Turísticos	Lisbon, Portugal	6,461	27	6,454	27
200	265	YTL Hotels and Properties	Singapore	6,453	12	4,786	26



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201	252	Chesapeake Hospitality	Greenbelt, Maryland USA	6,399	31	5,117	28
202	232	Sarovar Hotels & Resorts	Mumbai, India	6,399	76	5,694	71
203	208	Kokusai Kogyo Hotel Group	Tokyo, Japan	6,393	0	6,393	19
204	203	Benchmark Hospitality International	The Woodlands, Texas USA	6,389	33	6,529	33
205	209	Grupotel Hotels & Resorts	Can Picafort, Spain	6,389	35	6,389	35
206	212	Rosen Hotels & Resorts	Orlando, Florida USA	6,338	7	6,338	7
207	225	Spire Hospitality	Deerfield, Illinois USA	6,338	22	5,868	19
208	205	Pacifica Host Hotels	San Diego, California USA	6,206	43	6,469	43
209	262	The Hotel Group	Edmonds, Washington USA	6,194	40	4,804	29
210	214	Jumeirah Group	Dubai, United Arab Emirates	6,109	23	6,266	24
211	221	Kintetsu Hotel Systems	Osaka, Japan	6,107	22	6,107	22
212	-	Grand Skylight Hotel Management Co.	Shenzen, China	6,106	26	-	-
213	206	Vienna House	Vienna, Austria	6,060	32	6,457	34
214	246	InterMountain Management	Monroe, Louisiana USA	5,978	61	5,326	52
215	245	First Hospitality Group	Rosemont, Illinois USA	5,954	42	5,328	44
216	228	Hipotels	Cala Millor, Spain	5,847	28	5,848	28
217	227	Pollin/Miller Hospitality Strategies	Washington, D.C. USA	5,721	35	5,858	36
218	182	Citotel Groupement Hôtelier	Paris, France	5,709	190	7,156	213
219	197	Hospitality Ventures Management Group	Atlanta, Georgia USA	5,704	31	6,673	32
220	180	Hotel Equities	Atlanta, Georgia USA	5,625	54	7,251	73
221	240	Robinson Club	Hannover, Germany	5,625	23	5,424	22
222	244	Buffalo Lodging Associates	Canton, Massachusetts USA	5,622	46	5,328	43
223	239	Vincci Hoteles	Madrid, Spain	5,622	39	5,446	38
224	238	N. Daskalantonakis Group	Athens, Greece	5,573	25	5,485	25
225	297	Station Casinos	Las Vegas, Nevada USA	5,560	12	4,052	10
226	235	Tropicana Entertainment	Las Vegas, Nevada USA	5,495	8	5,526	8
227	233	Atahotels SPA	Milan, Italy	5,492	43	5,646	21
228	215	Chartres Lodging Group	San Francisco, California USA	5,440	7	6,256	10
229	210	Mitsis Hotels	Athens, Greece	5,415	17	6,378	20
230	242	American Casino & Entertainment Properties	Las Vegas, Nevada USA	5,392	4	5,392	4
231	167	Lotte Hotel Co.	Seoul, South Korea	5,358	11	7,956	21
232	222	Xanterra Parks & Resorts	Greenwood Village, Colorado USA	5,256	34	6,100	33
233	254	Holiday Villa Hotels & Resorts	Kuala Lumpur, Malaysia	5,232	22	5,041	22
234	234	Shaner Hotels	State College, Pennsylvania USA	5,229	51	5,597	45
235	223	Paradores de Turismo	Madrid, Spain	5,220	88	6,000	94
236	213	Tishman Hotel Corp.	New York, New York USA	5,205	6	6,305	8
237	184	Budget Host International	Arlington, Texas USA	5,145	140	7,053	153
238	258	Van der Valk Exclusief Hotels	Nieuwerkerk aan den IJssel, Netherlands	5,116	34	4,922	32
239	-	Banyan Tree Hotels & Resorts	Singapore	5,109	43	2,702	26
240	257	Marco Polo Hotels	Hong Kong, China	4,993	14	4,972	14
241	272	CSM Corp.	Minneapolis, Minnesota USA	4,989	32	4,633	31
242	-	Great Wolf Resorts	Madison, Wisconsin USA	4,971	14	3,657	11
243	268	The Oberoi Group	New Delhi, India	4,963	31	4,769	30
244	236	New Otani Co.	Tokyo, Japan	4,926	19	5,516	20
245	-	Allia Hotels	São Paulo, Brazil	4,925	36	-	-
246	201	Hoteles Islazul	Havana, Cuba	4,922	73	6,566	80
247	256	Marcus Hotels & Resorts	Milwaukee, Wisconsin USA	4,908	18	4,980	19
248	270	Lindner Hotels AG	Duesseldorf, Germany	4,891	32	4,714	33
249	261	Verkehrsbüro Hotellerie	Vienna, Austria	4,821	28	4,818	27
250	259	Hoteles Silken	Vitoria, Spain	4,813	32	4,879	34



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251	263	BD Hotels	New York, New York USA	4,800	26	4,800	26
252	-	Sirenis Hotels & Resorts	Ibiza, Spain	4,755	11	3,693	10
253	300	HRI Lodging	New Orleans, Louisiana USA	4,725	24	4,000	23
254	280	Pinnacle Entertainment	Las Vegas, Nevada USA	4,715	15	4,481	14
255	269	Louis Hotels Public Co.	Nicosia, Cyprus	4,697	20	4,740	20
256	294	Raymond Management Co.	Middleton, Wisconsin USA	4,627	34	4,109	30
257	273	Somerston Hotels Ltd (now Atlas Hotels)	Stratford-upon-Avon, England	4,622	47	4,622	47
258	-	Newport Hospitality Group	Williamsburg, Virginia USA	4,612	40	3,357	33
259	286	Linchris Hotel Corp.	Hanover, Massachusetts USA	4,608	36	4,313	34
260	264	Trump Hotels	New York, New York USA	4,606	14	4,794	14
261	267	Coast Hotels	Vancouver, Canada	4,585	36	4,784	38
262	-	Falkensteiner Hotels and Residences	Vienna, Austria	4,584	33	3,808	31
263	277	Penn National Gaming	Wyomissing, Pennsylvania USA	4,545	12	4,545	12
264	-	Magna Hospitality Group	Warwick, Rhode Island USA	4,517	22	3,810	19
265	139	GLH Hotels Management	London, England	4,485	14	9,354	39
266	250	Chieko Aoki Management Co.	São Paulo Brazil	4,469	23	5,205	25
267	289	Hoteles Misión	Juarez, Mexico	4,463	47	4,226	43
268	290	H-Top Hotels & Resorts Group	Barcelona, Spain	4,458	19	4,149	17
269	247	RIMC International Hotel Resort Management and Consulting	Hamburg, Germany	4,427	37	5,282	43
270	288	Venezolana de Turismo	Caracas, Venezuela	4,427	16	4,239	15
271	229	Landry's Inc.	Houston, Texas USA	4,421	13	5,834	11
272	282	Hoteles Servigroup	Benidorm, Spain	4,380	16	4,380	16
273	-	CHI Hotels & Resorts	Floriana, Malta	4,377	13	3,088	9
274	-	Winegardner & Hammons Group	Cincinnati, Ohio USA	4,361	19	3,705	17
275	-	Grupo Hotelero Santa Fe	Colonia Santa Fe Cuajimalpa, Mexico	4,324	17	-	-
276	285	Lodging Hospitality Management	St. Louis, Missouri USA	4,315	17	4,317	16
277	291	Palace Resorts	Miami, Florida USA	4,315	10	4,125	8
278	145	Hankyu Hanshin Hotels Co.	Osaka, Japan	4,295	17	9,166	45
279	260	Kerzner International Resorts	New York, New York USA	4,279	12	4,843	11
280	-	Grupo Hotelero Gran Caribe	Havana, Cuba	4,278	26	3,214	23
281	191	Absolute Hotel Services	Bangkok, Thailand	4,223	32	6,848	54
282	279	Korea Tourism Organization	Seoul, South Korea	4,215	49	4,483	51
283	-	Sahid International Hotel Management & Consultant Corp.	Jakarta, Indonesia	4,211	22	3,127	19
284	266	Sun International	Sandton, South Africa	4,147	21	4,786	20
285	-	Club Quarters	New York, New York USA	4,146	17	3,927	17
286	275	Commonwealth Hotels LLC	Covington, Kentucky USA	4,126	35	4,583	38
287	-	Real Hotels & Resorts	San Salvador, El Salvador	4,122	21	3,727	19
288	-	Starhotels SPA	Milan, Italy	4,116	29	3,802	24
289	292	Grand Hotels International	Wellington, New Zealand	4,113	19	4,113	19
290	-	Transamérica Hospitality Group	São Paulo, Brazil	4,064	22	2,337	21
291	298	Stanford Hotels Corp.	San Francisco, California USA	4,048	13	4,048	13
292	299	Meyer Jabara Hotels	West Palm Beach, Florida USA	4,040	22	4,018	22
293	-	ZMC Hotels	Duluth, Minnesota USA	4,022	34	3,755	31
294	-	Lemon Tree Hotels	New Delhi, India	4,000	40	3,200	29
295	248	Sandals Resorts International	Miami, Florida USA	3,986	15	5,271	19
296	-	Legacy Hotels Management Services	Johannesburg, South Africa	3,981	30	3,308	24
297	-	Blau Hotels & Resorts	Palma de Mallorca, Spain	3,962	9	3,817	9
298	-	Belmond Ltd.	London, England	3,909	48	2,956	31
299	-	Royal Host/Holloway Lodging	Halifax, Canada	3,878	34	3,973	35
300	-	FIH Regent Group	Taipei, Taiwan	3,849	18	3,294	16



**TOP 50 BRANDS**



**TOP 50 HOTELS**

RANK	BRAND	PARENT COMPANY	ROOMS	HOTELS
1	Homeinn	BTG Homeinns Hotels Co.	251,560	2,385
2	Holiday Inn Express	IHG (InterContinental Hotels Group)	247,009	2,497
3	Holiday Inn	IHG (InterContinental Hotels Group)	231,756	1,241
4	Hampton by Hilton	Hilton	223,114	2,221
5	HanTing	China Lodging Group	221,157	2,813
6	Hilton	Hilton	208,762	570
7	7 Days Inn	Shanghai Jin Jiang International Hotel Group Co.	208,183	2,424
8	Marriott	Marriott International	194,296	546
9	Super 8	Wyndham Hotel Group	177,191	2,793
10	Best Western	Best Western Hotels & Resorts	165,105	2,282
11	Courtyard by Marriott	Marriott International	163,055	1,098
12	Sheraton	Marriott International	158,824	449
13	Quality	Choice Hotels International	151,708	1,795
14	Days Inn	Wyndham Hotel Group	143,610	1,792
15	Ibis	AccorHotels	138,741	1,088
16	Comfort Inn	Choice Hotels International	127,820	1,614
17	Jin Jiang Inn	Shanghai Jin Jiang International Hotel Group Co.	122,347	1,011
18	Ramada	Wyndham Hotel Group	120,809	866
19	DoubleTree by Hilton	Hilton	117,699	494
20	Motel 6	G6 Hospitality	114,309	1,284
21	Crowne Plaza	IHG (InterContinental Hotels Group)	113,803	408
22	Hilton Garden Inn	Hilton	102,786	717
23	Best Western Plus	Best Western Hotels & Resorts	102,203	1,139
24	Mercure	AccorHotels	95,894	747
25	Novotel	AccorHotels	93,147	480
26	Residence Inn	Marriott International	89,922	734
27	La Quinta Inns & Suites	La Quinta Inns & Suites	87,283	888
28	Westin	Marriott International	81,249	217
29	Hyatt Regency	Hyatt Hotels Corp.	78,921	175
30	Fairfield Inn & Suites	Marriott International	78,406	840
31	Radisson Blu	HNA Hospitality Group	71,856	309
32	Premier Inn	Whitbread	69,645	752
33	Extended Stay America	Extended Stay America	69,000	629
34	InterContinental	IHG (InterContinental Hotels Group)	63,650	187
35	Econo Lodge	Choice Hotels International	56,389	936
36	Ibis Budget	AccorHotels	55,516	570
37	Embassy Suites by Hilton	Hilton	54,589	232
38	Renaissance	Marriott International	52,126	163
39	Americas Best Value Inn (and Canadas Best Value Inn)	RLHC	48,721	888
40	Homewood Suites by Hilton	Hilton	47,104	418
41	Red Roof	Westmont Hospitality Group	46,724	503
42	Comfort Suites	Choice Hotels International	46,427	588
43	Golden Tulip	Shanghai Jin Jiang International Hotel Group Co.	43,503	321
44	SpringHill Suites	Marriott International	42,526	359
45	Howard Johnson	Wyndham Hotel Group	42,346	369
46	Clarion	Choice Hotels International	42,330	301
47	Four Points	Marriott International	40,673	227
48	Meliá	Meliá Hotels International	40,544	138
49	Red Roof Inn	Red Roof Inn	40,274	451
50	Ji Hotel	China Lodging Group	39,664	284

RANK	COMPANY	HOTELS
1	Wyndham Hotel Group	8,035
2	Choice Hotels International	6,514
3	Shanghai Jin Jiang International Hotel Group Co.	5,977
4	Marriott International	5,952
5	IHG (InterContinental Hotels Group)	5,174
6	Hilton	4,875
7	AccorHotels	4,144
8	Best Western Hotels & Resorts	3,677
9	BTG Homeinns Hotels Group	3,402
10	China Lodging Group	3,269
11	GreenTree Inns Hotel Management Group	2,100
12	G6 Hospitality	1,395
13	HNA Hospitality Group	1,385
14	Qingdao Sunmei Group Co.	1,313
15	Magnuson Hotels	1,274
16	Louvre Hotels Group	1,223
17	RLHC	1,137
18	La Quinta Inns & Suites	888
19	99-Inn Management Co.	850
20	Dossen International Group	795
21	Westmont Hospitality Group	787
22	Whitbread	752
23	Hyatt Hotels Corp.	657
24	Extended Stay Hotels	629
25	Travelodge Hotels	532
26	Red Roof Inn	501
27	Aimbridge Hospitality	500
28	Vienna Hotels Group	464
29	Interstate Hotels & Resorts	425
30	NH Hotel Group	379
31	Meliá Hotels International	376
32	B&B Hotels	372
33	APA Group	361
34	Ascott Ltd.	290
35	Interchange & Consort Hotels t/a Best Western Great Britain	255
35	Toyoko Inn Co.	255
37	New Century Hotels & Resorts	232
38	Hospitality International	231
39	Scandic Hotels	224
40	WoodSpring Hotels	220
41	Shijiazhuang Guoda Hotel Management Co.	210
42	Americinn	197
43	Citotel Groupement Hótelier	190
44	InTown Suites	189
45	Nordic Choice Hotels	188
45	TMI Hospitality	188
47	Pillar Hotels & Resorts	179
48	Island Hospitality Management	166
49	Eurostars Hotel Co. (Grupo Hotusa)	165
49	White Lodging Services Corp.	165





**TOP 25 CONSORTIA**

2016 RANK	2015 RANK	COMPANY	LOCATION	2016 ROOMS	2016 HOTELS	2015 ROOMS	2015 HOTELS
1	1	Hotusa Hotels	Barcelona, Spain	232,904	2,587	233,279	2,592
2	4	Keytel Hotels	Barcelona, Spain	147,247	1,401	149,112	1,415
3	5	Associated Luxury Hotels International	Orlando, Florida USA	138,154	247	136,865	253
4	3	Preferred Hotels & Resorts	Chicago, Illinois USA	137,511	687	150,000	650
5	6	Global Hotel Alliance	Dubai, United Arab Emirates	124,600	615	125,300	575
6	7	Worldhotels	Frankfurt, Germany	84,711	372	90,000	435
7	13	HotelREZ Hotels and Resorts	Nottinghamshire, England	62,634	950	33,181	601
8	8	Supranational Hotels	London, England	61,168	503	62,200	533
9	9	The Leading Hotels of the World	New York, New York USA	54,801	391	55,000	378
10	11	Logis Hotels	Paris, France	48,277	2,400	48,000	2,390
11	12	Hotel Republic	London, England	48,232	222	43,422	212
12	14	Small Luxury Hotels of the World	London, England	24,028	520	23,685	510
13	15	Design Hotels	Berlin, Germany	19,772	277	20,557	283
14	16	SEH (Société Européenne d'Hôtellerie)	Paris, France	19,262	550	17,853	524
15	18	Sercotel Hotels	Barcelona, Spain	17,834	185	15,669	161
16	17	Historic Hotels of Europe	Juvisy sur Orge, France	14,866	400	15,762	500
17	23	Châteaux & Hôtels Collection	Paris, France	14,000	473	9,940	481
18	19	Relais & Châteaux	Paris, France	13,000	546	12,600	530
19	21	Kindred Resorts & Hotels	Richmond, Virginia USA	12,725	64	12,017	58
20	20	Epoque Hotels	North Miami, Florida USA	11,777	202	12,032	208
21	24	Hotels & Preference	Paris, France	9,843	144	9,622	142
22	-	Bespoke Hotels	Warrington, England	9,000	200	9,000	160
23	22	L.E. Hotels	Los Angeles, California USA	8,864	88	10,000	102
24	25	Healing Hotels of the World	Cologne, Germany	8,297	101	9,225	110
25	-	Romantik Hotels & Restaurants	Frankfurt am Main, Germany	7,055	200	6,527	193



## MANAGED

RANK	COMPANY	NUMBER OF HOTELS
1	China Lodging Group	2,473
2	Marriott International	1,911
3	Shanghai Jin Jiang International Hotels Co.	1,110
4	AccorHotels	1,085
5	BTG Homeinns Hotels Group	988
6	IHG (InterContinental Hotels Group)	845
7	Hilton	700
8	Extended Stay America	628
9	Interstate Hotels & Resorts	425
10	Westmont Hospitality Group	410



## FRANCHISE

RANK	COMPANY	NUMBER OF HOTELS
1	Wyndham Hotel Group	7,924
2	Choice Hotels International, Inc.	6,514
3	Shanghai Jin Jiang International Hotel Group Co.	4,775
4	IHG (InterContinental Hotels Group)	4,321
5	Hilton	4,175
6	Marriott International	4,041
7	BTG Homeinns Hotels Group	2,413
8	AccorHotels	1,877
9	Magnuson Hotels	1,274
10	RLHC	1,117



## COUNTRIES

RANK	COMPANY	COUNTRIES
1	Marriott International	122
2	Hilton	104
3	Best Western Hotels & Resorts	101
4	IHG (InterContinental Hotels Group)	100
5	HNA Hospitality Group	96
6	AccorHotels	95
7	Preferred Hotels & Resorts	89
8	Small Luxury Hotels of the World	80
9	Wyndham Hotel Group	77
10	The Leading Hotels of the World	75

## ABOUT THE STUDY

Data for HOTELS' 325 is gathered through an online survey completed by hotel company contacts. Individuals are asked to report the number of guestrooms and hotels in operation system-wide as of December 31, 2016. Companies that do not respond are subject to an estimate through public records, previous years' data, industry sources and independent research.

In some cases, rooms and hotels are counted more than once because HOTELS chooses to separately report data from owner-operators, managers and franchisors on the same list. Thus, a single property that is owned by one party, managed by another and branded by a third would be counted three times. Furthermore, this ranking omits companies that exclusively or overwhelmingly own hotels; only companies that also manage, own and operate, or franchise hotels are included. As a result, REITs and private equity companies are excluded.

## NOTEWORTHY CHANGES

- This year's ranking reflects the addition of multiple Chinese hotel companies not previously discovered
- With the deal having closed before the end of 2016, Marriott International's data now includes Starwood Hotels & Resort's hotels and brands. Starwood on its own is no longer included in the ranking.
- HNA Hospitality numbers only reflect the hotels that HNA owns and operates (which includes all Carlson Rezidor hotels), whereas last year's numbers also included the hotels that HNA invested in.
- BTG Homeinns data reflects the merger between the two Chinese hotel companies.
- RLHC data reflects its acquisition of Vantage Hospitality Group.
- Shanghai Jin Jiang's data reflects the acquisition of Louvre Hotels Group.
- Deutsche Hospitality's entry reflects a name change from Steigenberger Hotels and Resorts.
- Two Roads Hospitality's entry reflects the merger of Destination Hotels and Commune Hotels & Resorts.
- Benchmark's data reflects its merger with Gemstone Hotels & Resorts
- SBE Entertainment's data reflects its acquisition of Morgans Hotel Group.

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